



Responsible Business

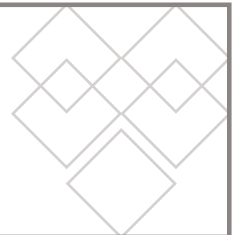
2025



PROFILED:

BRIAN BREHENY

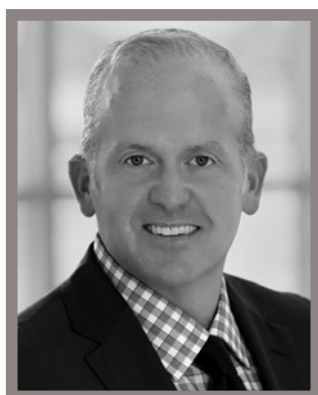
Skadden, Arps, Slate, Meagher & Flom LLP



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Responsible Business



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PERSONAL BIOGRAPHY

Brian Breheny is the founder and co-head of Skadden's SEC reporting and compliance practice. Mr Breheny concentrates his practice in the areas of capital markets, mergers and acquisitions, corporate governance, and general corporate and securities matters, advising companies, investors and boards of directors on a full range of SEC reporting, compliance and corporate governance matters. These representations include counselling on compliance with the provisions of the SEC's tender offer, going-private transaction, beneficial ownership, shareholder proposal and proxy rules and regulations.

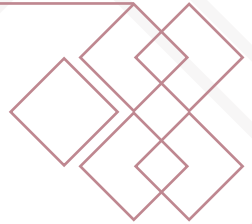
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Q&A WITH BRIAN BREHENY

**What standout moments in your career have significantly shaped your professional journey?**

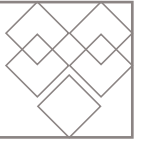
◆ The pivotal moment in my career came when I joined the staff of the US Securities and Exchange Commission (SEC) in Washington, DC. After starting my career as a certified public accountant at KPMG, I transitioned into law. I worked as a lawyer in New York and London and then had the opportunity to work at the SEC. This was a culmination of my deep respect for the SEC and the important role it plays in the regulation of the US securities markets and public company disclosures. At the SEC, I served first as the chief of the office of mergers & acquisitions and then as deputy director of the division of corporation finance. My SEC experience gave me the expertise and confidence to join Skadden to start and lead the SEC reporting and compliance practice. The practice is now nationally recognised for its top legal talent and outstanding client service in high-profile matters and transactions.

What qualities and values do you believe are essential for building strong, trusting relationships with clients?

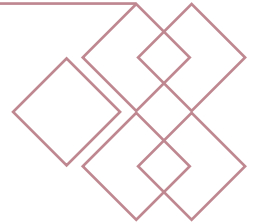
◆ Responsiveness is everything. We build trust by showing up every day, putting ourselves in the client's shoes, anticipating needs and communicating with consistent clarity. Especially in SEC-related matters, trust is built on credibility and precision. Clients do not just want smart legal advice; they rely on us for deep regulatory fluency. They expect us to understand the rules, the trends and the grey areas before issues even arise. I strive to be the person no one can 'out SEC', because that depth of experience, from having written and interpreted the rules inside the agency and having deep relationships with the SEC staff, gives clients confidence.

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Ultimately, trust comes from a combination of responsiveness, a client-centred mindset and true subject-matter mastery. That is what turns a good client relationship into a lasting one.



What role do you play in your firm's community outreach or pro bono initiatives? How has this involvement impacted you personally and professionally?

◆ Skadden has a deep, longstanding commitment to pro bono work. While I was initially focused on building our SEC practice, I quickly realised how central this work is to the firm's culture. I became involved in representing children in DC's court system through the Children's Law Center, which plays a critical role supporting children and families. I now serve as a member of the board of directors of Children's Law Center. Earlier in my career, I served on the board of Fair Chance, another important organisation supporting DC children and families. I have also served in leadership positions with other legal organisations, such as Lambda Legal and the National LGBT Bar Association. At my firm, I have long participated in initiatives that support belonging and elevate a wide range of perspectives. These experiences have made me a stronger advocate and kept me connected to the broader purpose of our work. ■

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REPRESENTATIVE ENGAGEMENTS

- ◆ Represented a broad range of public companies related to their SEC reporting, corporate governance and securities law matters. These companies include BlackRock, Inc., CarMax, Inc., The Coca-Cola Company, JPMorgan Chase & Co., Las Vegas Sands Corp., Nasdaq, Inc. and Royal Caribbean Cruises Ltd.
- ◆ Also represented a broad range of companies on capital markets and mergers and acquisitions matters. These matters include some of the world's largest and most notable, including matters for Activision Blizzard, DuPont, Intel Corporation, Krispy Kreme, Mars, Inc. and the Walt Disney Company.

